# EXHIBIT 8

# Redacted Excerpts of Deposition of Ike Lawrence Epstein

UNITED STATES DISTRICT COURT

DISTRICT OF NEVADA

CUNG LE; NATHAN QUARRY, JON )
FITCH, on behalf of )
themselves and all others )
similarly situated, )

Plaintiffs, )
vs. ) Case No. (2:15-cv-01045-RFB-(PAL))

ZUFFA, LLC, d/b/a Ultimate )
Fighting Championship and )
UFC, )
Defendant. )

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CONFIDENTIAL

VIDEOTAPED DEPOSITION OF

IKE LAWRENCE EPSTEIN

LAS VEGAS, NEVADA

MAY 26, 2017

9:07 a.m.

REPORTED BY:

CYNTHIA K. DURIVAGE, CSR #451

Job No. 50641

14 16 1 given sworn deposition testimony? 1 commission or something like that? 2 2 A. There certainly have been other lawsuits A. Yeah. I mean, if that's what you're 3 against Zuffa. I just don't recall ever giving sworn 3 referring to, I mean, there's --4 testimony. I may have, I'm just not remembering Q. I changed the subject a little bit. 5 5 A. Yeah. So I just want to make sure I right now. 6 Q. Fair enough. 6 understand what you mean by regulatory because I've 7 7 So I think the two that you did recall were certainly done some, provided some testimony in front 8 legal malpractice cases, I think you said? 8 of state legislators which weren't necessarily -- I 9 A. Right. 9 mean, I wouldn't perceive that as regulatory. 10 10 So if you're talking about athletic Q. And the first one you identified, it was a 11 malpractice case against the other side in a case you 11 commissions, I've certainly made some presentations 12 handled? 12 in front of athletic commissions over the years. 13 13 MS. GRIGSBY: I wouldn't call that A. Yeah. It was a case where we had sued 14 somebody -- I don't know if we were the -- I can't 14 testimony, but I would say presentations. 15 15 remember if we were the defendant. I generally did BY MR. SAVERI: 16 defense work, so we probably were the defendant. We 16 Q. And maybe I just shorthanded it. Let me go 17 17 won that case. back through that. 18 18 The client of the lawyer who was With respect to your testimony in front of 19 representing, I believe, the plaintiffs, sued their 19 legislative bodies, can you describe for me or 20 20 lawyer, and then, I got deposed in that case as to identify how many times you think you've done that? 21 what happened in our lawsuit. 21 A. You know, I mean, once again, I'm not sure 22 22 whether it was testimony or whether it was Q. So at your previous firm, you handled the 23 23 presentations. A lot of it, you know, meetings with case, you won the case, the party on the other side 24 24 legislators. But as far as like formal hearings, subsequently sued the lawyer handling, that 25 represented him or her in that case; and you 25 probably a handful over the years. 15 17 testified in that legal subsequent malpractice 1 1 Q. And can you recall generally what states? 2 A. I do remember Massachusetts for some 2 litigation? 3 A. Exactly. I was subpoenaed, and they took 3 reason. 4 my deposition. 4 As I'm sure you're aware of, we bought this 5 Q. Now, the second case, was that a legal 5 company, there was one state that sort of regulated 6 malpractice case against you and your previous law 6 the sport of mixed martial arts. And now, basically 7 firm? 7 every state does. As a result, that happened as a 8 A. Yes. 8 result of our actions. I was very much involved in 9 Q. And you gave a deposition in that case, 9 that, literally going to every state in the country 10 10 and every province in Canada and all that stuff and correct? 11 11 A. I did. around the world. 12 Q. And was that case subsequently settled? 12 So there were meeting after meeting after 13 13 A. Oh, yes. Definitely settled. meeting with legislators, and then, there were 14 14 certain hearings that took place where we provided Q. It didn't go to trial? 15 15 A. No, it did not go to trial. information about the sport, about you know, about 16 Q. In connection with your work at Zuffa, part 16 the rules, et cetera. 17 of your responsibility has been with respect to 17 So I remember Massachusetts for some 18 regulatory matters? 18 reason. It just rings a bell. I just remember there 19 A. That's correct. 19 was a fighter there with us, and we made 20 O. Is that correct? 20 presentations to a group in sort of a setting like 21 A. Yes. 21 this. 22 22 Q. Have you ever given any testimony in Once again, I don't remember it being under 23 23 connection with any of the regulatory proceedings? oath or particularly, you know, a testimony type

5 (Pages 14 to 17)

setting, but that's the type of stuff we did for --

we've done it for a decade-and-a-half trying to get

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Q. For example, in front of an athletic

18 20 1 the sport regulated around the world. 1 So those are the type of meetings. And 2 Q. Other than Massachusetts, do you recall any 2 sometimes there was a sports minister, sometimes 3 3 there was the federation person, sometimes there was other states in which you gave a similar presentation 4 of the type we've just been talking about? the equivalent of the FCC in a particular country. 5 A. I certainly remember New York where we 5 Just a variety of stuff that we've done over the last 6 made, you know -- once again, it wasn't under oath 6 decade and a half. 7 7 type of stuff, but we made presentations to O. Do you recall occasions when the Federal 8 committees that were considering regulation of mixed 8 Trade Commission opened investigations with respect 9 martial arts. 9 to Zuffa's businesses? 10 10 A. Yes, I do. Q. Now, do you recall, though, any occasion 11 11 where it was a more formal setting, where you raised Q. Did you give any testimony to the FTC in 12 your hand, took an oath, and appeared or answered 12 connection with any of those? 13 13 questions in front of a legislative body? A. I don't recall giving any testimony where I 14 A. I really don't recall taking an oath. I 14 was sworn, you know, to, you know, an oath. I'm sure 15 15 mean, I certainly recall answering questions. I I provided -- I made presentations to the FTC chair. 16 would say 15 years we've been doing it. But I don't 16 I made presentations to the FTC investigators or 17 recall like standing up and taking an oath, no. 17 lawyers up in the Seattle office. 18 18 Q. Okay. Have you given any testimony, You know, we made a variety of 19 description of the business of the type you've been 19 presentations. As I'm sure you're aware, there were 20 20 discussing, outside of the United States? two separate investigations that were both closed, 21 A. Yes. 21 but we made a variety of presentations. Neither of 22 22 O. In what countries? those went to any formal hearing, so I can't 23 A. Well, virtually every province in Canada. 23 imagine -- I mean, I didn't testify, maybe I Brazil, France. Russia, meeting with, you know, 24 24 submitted an affidavit. I don't remember 25 federations and -- I mean, just so you understand, 25 specifically. 19 21 the regulatory model in U.S. and North America is 1 Q. Okay. Just focusing for a second on the 1 2 state athletic commissions. When you go to Europe 2 first FTC investigation, did you make a presentation 3 and basically the rest of the world, it's the Olympic 3 to any of the FTC commissioners? 4 model federation base. So there's been a lot of 4 A. Yes, we did. 5 5 interactions with federations in other countries. Q. And did you go to Washington to do that? 6 Q. So these were governing bodies or athletic 6 A. Yes, we did. 7 federations that might have included or at least in 7 Q. And was the presentation made to the full 8 geographic scope had coverage for more than one 8 five-member FTC? 9 country? 9 A. No. 10 10 A. Not necessarily more than one country. Q. Do you recall what commissioner you gave 11 I mean, you know, so we've talked to, like 11 the presentation to? 12 for example, the International Wrestling Federation 12 A. John. You know, my name memory is bad. He 13 13 worked for Herb Kohl, I remember, before he was the over the years about creating sub federations, 14 regulate amateur and professional mixed martial arts. 14 FTC chair. John --15 15 I guess that's a global organization. O. It begins with an O? 16 But when we talk about, you know, other 16 A. No. 17 17 countries, we're typically going to meet with sports Q. Okay. We'll come back to that. 18 18 ministers or, you know, government regulatory people A. It starts with a W. 19 19 Q. We'll come back to it. to talk about everything from, you know, the sport 20 was banned on television in many, many countries. It 20 A. I'll remember. 21 was illegal to take place in many, many countries. 21 Q. All right. Was that presentation recorded 22 22 So we had to go and talk to people and say, hey, in any way? 23 23 here's what the sport is about, here is the safety A. No. 24 record, here's the rules and regulations, allow it on 24 Q. Were there written materials that you 25 25 TV, allow a live event to take place. presented as part of your presentation?

98 100 1 Did I read that right? 1 A. Of course. Every single fighter. I mean, 2 2 A. You did. if we only did three events per year, that's not a 3 3 Q. Is that an accurate statement? lot of output. 4 A. I think it is, yes. It's hard to read. 4 Q. Were there particular fighters that you 5 Q. Now, turning back to the agreement again, 5 believed that the exclusivity provision did not б which is Exhibit 5, there's a question about 6 benefit? 7 article 4, "Promotion," but in particular, 7 A. No. 8 section 4.5, which is the exclusivity provision. 8 Q. You believe that it benefited all fighters 9 Do you see that? 9 equally? 10 10 A. Listen, all fighters are different. Their A. I do. 11 11 positions in their career and where they stand are Q. And could you tell me what from Zuffa's 12 perspective the business purpose of this provision 12 different. 13 13 is? A fighter that's just starting out his 14 MS. GRIGSBY: Same objection. This was 14 career, he wants as many fights as he can get from 15 15 previously asked in the 30(b)(6). the UFC. Middle, later, their positions may change, 16 THE WITNESS: Well, putting on 40 fights 16 I don't know. 17 per year, and in order to put on 40 plus fights per 17 But at the end of the day, in order for us 18 18 year, you have to know that fighters are available to to put the output of events that we put on every year 19 19 and continue to grow that output, which we've done, put on those events. 20 As you know, we've significantly increased 20 you can't do it unless you have exclusive contracts 21 the output of events that we've put on creating more 21 because you don't know whether the fighters are 22 opportunities for fighters every single year. And in 22 available. 23 order to be able to sustain that, you have to know 23 Q. Now, if you look --24 that a fighter is available to you so you can put on 24 A. In addition to that, we're promoting the 25 those events. 25 athletes not just event to event but throughout their 99 101 1 If the fighters were not exclusive to us, entire careers. We're getting them on TV shows, 2 we could never put on 40 plus events per year, and we're trying to, you know, increase their notoriety, 2 3 our output would significantly decrease. 3 helping them with social media. Doing a variety of 4 BY MR. SAVERI: 4 things to increase their marketability. I mean, you 5 5 Q. Did the company ever do any studies about know, that's all part of this ecosystem whereby we 6 alternatives to the exclusivity provision? want to do as many events as we can, we want to try 6 7 For example, you mentioned a second ago the to make as much money for the athletes as we can. We 8 number of fights. 8 can't do that unless you have things that are 9 9 Did the company ever do any study where it exclusive. 10 analyzed what would happen to the number of fights if 10 We like boxing, but they do three or four 11 11 the company didn't have an exclusivity provision in fights a year at max. 12 its form contracts? 12 Q. If the fighters were not subject to the 13 A. We didn't hire a third party. It's 13 exclusivity provision, they would have been free to 14 obvious. If you don't know the athletes are under 14 attempt to fight under fights organized or put on by 15 contract with you, it's impossible for you to put on 15 other promoters, right? 16 40-plus events per year with 12 to 13 fights per 16 A. Of course. 17 event. It's just not possible. 17 Q. And in fact, the exclusivity provision --18 Q. Did you believe that the exclusivity 18 one of the purposes of the exclusivity provision was 19 provisions benefited the fighters that are subject to 19 to prevent that, right? 20 the exclusivity provision? 20 A. The purpose of the exclusivity provision is 21 21 A. Absolutely because it increased the output to make sure that we know that the fighters are 22 22 of fights that we were able to do on the annual available so we can put on 30, 40 fights per year. 23 23 You're talking about hundreds of fights we have to basis. put on every year. You cannot do it if they are not 24 Q. And that applied to the fighters as a 24

under exclusive agreements. You cannot do it.

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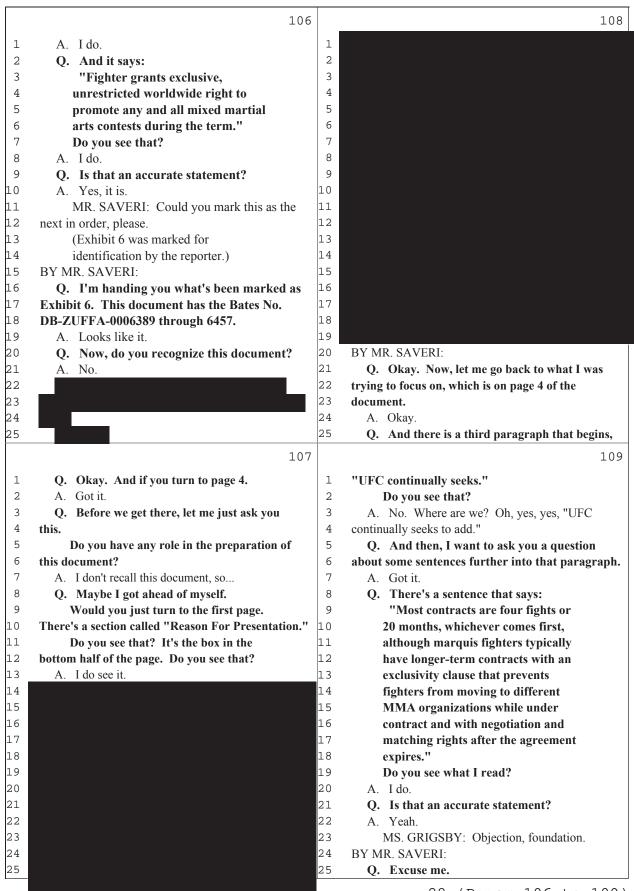
whole?

102 104 1 Q. But it's fair to say that the effect of the 1 Q. So your testimony is that if there was no 2 exclusivity provision was that fighters who signed a 2 exclusivity provision that there would not have been 3 3 contract could not go out and reach agreements with fights shown by other promoters? 4 other promoters to fight? MS. GRIGSBY: Objection, mischaracterizes 5 A. I disagree with that. 5 testimony. 6 6 The effect of it was that we provided THE WITNESS: Not nearly to the level that 7 7 numerous fights for athletes under the terms of those we're doing right now because we have a television 8 agreements. That they would not be there if we 8 broadcast deal with Fox broadcasting that requires us 9 didn't have exclusive arrangements with the athletes. 9 to deliver a certain number of events. 10 10 Q. Okay, but if an athlete was subject to the In order for to us get that deal, we have 11 11 to tell them we're able to staff these fights up with exclusivity provision, you would agree, wouldn't you, 12 that that provision prevented that fighter from 12 events. 13 13 signing up to fight for another promoter during the It's impossible to deliver on a contract, 14 term of the contract? 14 and no television network would ever contract with 15 15 A. I agree with that narrow question that you if you didn't have these arrangements with your 16 16 athletes to deliver them for bouts. you've asked. I don't agree with the underlying 17 assumption that somehow there are more opportunities 17 So what would happen under what you're 18 18 and the athlete is going to make more money by going laying out here is that the ecosystem would crash. 19 out and, you know, doing one-fight deals with 19 There would be many, many less fights because no 20 different promoters. 20 network is going to agree to sign a long-term deal 21 Q. Okay. I move to strike the last part of 21 with you for many, many fights when you can't deliver 22 22 fighters to them and put on events. the answer. 23 23 Let me just get an answer to a "Yes" or So what will happen is that the number of 24 "No" question. 24 fights will decrease, and the fighters will be free 25 Did the exclusivity provision in these 25 to do the one-off events here and there, but the 103 105 1 total output will significantly decrease. contracts prevent fighters subject to the provision 1 2 during the term of the contract from making 2 That would be true for us, that would be 3 arrangements to fight for other promoters during the 3 true for Bellator or anybody else. If they didn't 4 term of the contract? have exclusive arrangements, which they all do, they 5 A. Yes. 5 wouldn't be able to deliver on their Spike contracts, 6 Q. And if the exclusivity provision was not 6 One FC be able to deliver on its television 7 included in these contracts, fighters would have been 7 agreements in Asia, and the list goes on and on. 8 free to go fight for other promoters? 8 BY MR. SAVERI: 9 MS. GRIGSBY: Objection to form. 9 Q. Does boxing have the same sort of 10 THE WITNESS: We did a series of one-fight 10 exclusivity provisions that we're talking about here 11 deals, I guess they'd be free to do whatever they 11 in their fighter contracts? 12 wanted to do. 12 A. Very similar. We got it from boxing. 13 BY MR. SAVERI: 13 Q. Okay, but there are -- we'll come back to 14 Q. And if other promoters were putting on 14 that. 15 15 fights, that would have provided more content in the Now, just focusing for a second, again, on 16 marketplace or the more ability for viewers to see 16 4.5, which is the exclusivity provision. 17 17 fights, correct? A. Okay. 18 18 MS. GRIGSBY: Objection --19 THE WITNESS: Incorrect. 19 20 MS. GRIGSBY: -- calls for speculation. 20 21 THE WITNESS: That's wrong. Completely 21 22 22 false. A. Okay. 23 BY MR. SAVERI: 23 Q. Same place. It's the next line above it. 24 Q. Completely false? 24 It says, "Grant of Promotional Rights." 25

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Do you see that?

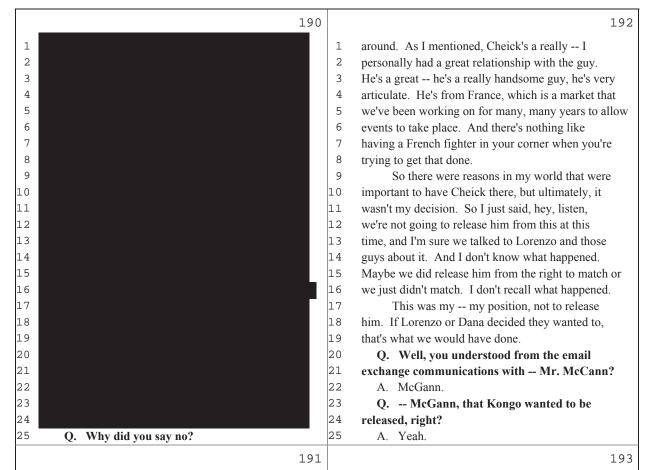
Completely false.



28 (Pages 106 to 109)

178 180 1 be putting on fights that just weren't -- that didn't 1 make commercial sense. You can't guarantee -- what 2 2 3 if he loses. This is a ten-fight, 60-month deal 3 4 fight. So what if he loses five fights in a row, how 4 5 can we guarantee him anything when it comes to being 5 6 a main event. You just can't -- you can't do all 6 7 7 those things because you have to deliver a product 8 8 that the customer is willing to buy. 9 As I mentioned previously, we're in a 9 10 10 hundred percent turn business. We've got to sell 11 people every single time to put a pay-per-view on TV. 11 12 If we put an inferior product on TV, no one buys it. 12 13 So there's just a variety of things in this 13 14 deal that -- it's not a matter of wanting. It either 14 15 15 legally wasn't possible or made absolutely no 16 commercial sense to do that. 16 17 O. Commercial sense for Zuffa? 17 18 18 A. Made no commercial sense for anyone because 19 Bellator was never going to live up to this, so they 19 20 20 were submitting an offer that they had no intention 21 of ever living up to. 21 22 22 Q. At this time, did you want Melendez to Q. Well, Bellator was certainly free to make 23 23 that offer? fight in the UFC? 24 A. Well, they're free to make an offer, but I 24 A. Yeah. 25 mean, I mean, it's -- and since that time, we've seen 25 Q. And you didn't want to sign him because you 179 181 1 how many events they've done on pay-per-view. I 1 didn't feel like you could match the terms of the 2 mean, that's not their business model. Their 2 offer that they were putting in front of you from 3 business model is going on Spike TV and getting 3 Bellator; is that correct? 4 ratings on Spike TV, and that's what their business 4 MS. GRIGSBY: Objection, foundation. 5 model is. Different business model than ours. THE WITNESS: The answer to the question, 5 6 O. Now, did you think that -- so at the time, we wanted to sign him. The offer that was submitted 6 7 7 though, following up on that, part of the UFC by Bellator was, as I said in the email, ridiculous. 8 business model was to broadcast events on 8 It was commercially unreasonable, and legally, we 9 pay-per-view? 9 couldn't do it. So it wasn't a decision one way or 10 10 A. Part of it is. the other. We really didn't have a choice in the Q. Right. And Bellator did not? 11 11 sense whether we could accept this thing. 12 12 A. Bellator has done it one or two times. So we wanted to sign him. He presented an 13 13 Q. And in terms of your position in the offer to us that was legally and commercially just 14 marketplace, did you think the fact that you at UFC 14 didn't make sense. 15 15 did in fact have a model which included a substantial BY MR. SAVERI: 16 number of pay-per-view events gave you leverage with 16 Q. If Bellator hadn't written that offer which 17 17 respect to attracting or negotiating fighters? Melendez' agent provided to you, would you have 18 18 A. Not necessarily, no. signed Melendez? 19 19 A. We would have tried. I mean, we were 20 20 trying to sign him. We wanted to keep him. 21 21 Q. And if you were able to keep him, it would 22 22 have been at terms that didn't present the same 23 23 difficulties or problems that the Bellator offer did? 24 24 A. No. I said we couldn't violate our Fox 25 25 contract to sign fighters. So we would have 46 (Pages 178 to 181)

182 184 1 negotiated a deal that we could enter into. the fighters? 1 2 2 A. Of course. Q. Were there other occasions that you recall 3 3 when you -- when fighters with whom you were Q. And with respect to other business terms as 4 negotiating received offers from Bellator that they 4 well? 5 put in front of you that, for these reasons or 5 A. Other business terms too, yes. 6 others, you decided you couldn't match? 6 (Exhibit 13 was marked for 7 7 A. Yes. identification by the reporter.) 8 8 Q. And how many times do you think that BY MR. SAVERI: 9 happened? 9 Q. I've handed you what has been marked as 10 10 A. I don't know. I mean, it's happening more Exhibit 13, sir. 11 frequently now than it ever has been. It just 11 Do you have that in front of you? 12 happened recently with Ryan Bader. It just happened 12 A. Yes. 13 recently with Rory McDonald. Those are two that come 13 Q. This is a -- I guess that's an offshoot of 14 to mind that are fairly recent. 14 the email thread from the previous document. This 15 15 one has the Bates Nos. ZFL-0995568 through 95575. Q. Were there occasions that you recall where 16 16 fighters with whom you were negotiating put Bellator You can look at the whole thing, but I'm 17 offers in front of you that you did in fact match? 17 just going to ask you about the very top of the 18 18 A. You know, I don't remember the exact chain, which is the email from Fertitta to yourself, 19 circumstances whereby we ended up with Eddie Alvarez, 19 dated February 15, 2014. 20 20 the specifics, but there were a lot of things that Okay? 21 went back and forth there. But he was -- we actually 21 A. Yeah. 22 had to make the offer to him in that situation 22 23 because he was coming off a Bellator contract, so 23 24 they had the right to match ours. 24 25 But there's a bunch of litigation that 25 183 185 1 occurred in that matter, and he went back after he A. I do. 2 got sued. And then, they didn't deliver. And then, 2 Q. Do you know what he meant? 3 he entered into a settlement agreement with them and 3 A. Tell them not to sign anything. 4 ultimately came to us. 4 Q. Who is the "them"? 5 I don't remember how the Gilbert Melendez A. Gilbert Melendez. 5 6 thing ended up getting resolved because he did come Q. When Mr. Fertitta was writing you to tell 6 7 back to the UFC. 7 Melendez not to sign anything, what did you 8 Rampage Jackson was another one where they 8 understand Mr. Fertitta to be trying to accomplish? 9 made offers that we couldn't physically accept. 9 A. I think that he wanted to reach out to 10 They, for example, gave him a reality show and agreed 10 Gilbert again and see if he could figure out a way to 11 to pay him much money for a realty show that they sign the guy. We obviously weren't going to match 11 12 were going to put Spike that we just couldn't -- we 12 it, so was there more money we could throw at him or 13 couldn't match that. 13 something to get him to stay with the UFC. 14 14 I'm not -- it's not -- I can't remember a Q. And did you tell Nahra or Melendez not to 15 situation where Bellator made an offer and we matched 15 sign, do vou recall? 16 it. I think there was, but I just can't remember one 16 A. I don't recall that, no. 17 17 Q. And do you know if Mr. Fertitta actually 18 18 Q. Is it fair to say that the fact that was able to talk to Nahra or Melendez and follow up 19 Bellator was, from time to time, making offers to 19 and come to some other kind of agreement at this 20 fighters that the UFC wanted to sign that that put 20 time? 21 competitive pressure on UFC with respect to those 21 A. I don't remember at this time. I know that 22 22 fighters? Melendez did ultimately come to the UFC, so I just 23 23 A. Of course. don't remember the circumstances. 24 Q. And was one of the ways you competed with 24 Q. Okay, fair enough. Thank you. 25 Bellator for fighters with respect to compensation to 25 I have a few of these to work through. I'm



A. Because I didn't want to release him from the right to match because I -- I personally like Cheick Kongo, he's a great guy, and I wanted to see him fight for the UFC.

He was also from France, and he was a great representative for the sport, somebody that we could use to help us with regulatory issues in France, he helped us before. And so, I was hopeful that, you know, maybe there's an offer that we could match to keep him in the UFC.

- Q. When did he -- when was the next time he fought for the UFC?
- A. I'm not sure he fought ever again for the UFC.
- Q. All right. So at the time of this email, is it your testimony that you did or did not want to arrange a fight for Kongo?
- A. It's not really my position to arrange a fight for anybody.

It was my personal belief that we shouldn't release him because I'd like to have the opportunity to match an offer.

Now, ultimately, that decision was made by Lorenzo or Dana, but would I advocate for certain athletes that I thought were people we should keep

1 Q. All right. And --

A. Well, he wanted to be released from the right to match.

Q. Well, he writes at the beginning of the chain:

"Does that mean he's free from any -- free of any obligations?" Do you see that? It's right at the bott

Do you see that? It's right at the bottom of the first page.

- A. I don't -- I don't know what Mr. McGann was referring to. I mean, it sounds like Mersch responded, "No one has released him from anything," so we didn't know exactly what he was talking about.
- Q. Okay, but there's nothing in this that specifically ties his request to being free from the right to match.

This more generally says he's requesting to be free of any obligations, right?

A. No. I mean -- I mean, you have to know Anthony McGann. I mean, he's -- as I said, I have a great relationship with Anthony, and he's a very colorful guy. He speaks with an extremely heavy Manchester, I believe, accent. He didn't go to Oxford or Cambridge, put it that way.

I don't know what he's saying here. It

49 (Pages 190 to 193)

194 196 1 looks like to me what he's saying is, hey, you know, 1 off under the right-to-match provision? 2 contract is expired. He has the exclusive 2 A. I don't necessarily recall discussing it 3 negotiations. He said non-negotiation period. That 3 with McGann. I may have, but I've discussed it with 4 means exclusive negotiation. And are you going to 4 many managers over the years. 5 let him out of the right to match. 5 Q. Now, McGann writes to Mersch: "He's 38 and time is precious to 6 And that's validated by what Mersch says 6 7 7 is, what are your thoughts on Kongo? McGann's asking him." 8 that they be outright released from the right to 8 Do you see that? And it looks like a 9 9 smiley face. Do you see that? It's about in the 10 10 Q. Now, when you told him no, right, did you middle of the --11 think that was good for the fighter? 11 A. I do see that. 12 A. When I told Mike Mersch no? 12 Q. So at the time, did you understand that at 13 O. Yeah. 13 least from McGann's perspective that at this point, 14 A. Certainly, as I mentioned previously, the 14 this was late in Kongo's career? 15 right to match is a tool that can be used very 15 A. As I said previously, the guy has fought a 16 effectively by fighters to make sure that the highest 16 half a dozen times since this happened. I don't 17 offer is being made to them. So the answer is 17 think this was late in his career. We have many 18 absolutely, it was good for the fighter. 18 athletes that fight well into their 40s. Cheick is 19 Q. I thought you told me a minute ago that one 19 in incredible shape. He's an amazing athlete. 20 of the reasons you said no was because Mr. Kongo was 20 Q. So when his agent wrote, "He's 38 and time 21 French, and you thought it would be good for the UFC 21 is precious to him," you didn't believe him? 22 to have a French fighter, correct? 22 A. Well, I mean, time is precious to me at 15, 23 A. That was certainly one of the reasons why I 23 and I'm 50 now. It's very precious to me every day. 24 personally -- once again, it was me personally, that 24 I mean, of course our time is precious. 25 I like Cheick, I thought he was a nice guy, I thought 25 But the facts are he's fought six times 195 197 he was a great representative of the sport. He was 1 1 since this contract was over. 2 French. Once again, as I mentioned in the morning, 2 He was not at the end of his career. I 3 we spent 15, 16 years trying to get this sport 3 think he's still fighting. 4 regulated around the world. France was one of the 4 Q. But you're not a professional athlete, 5 few places now at this time where we weren't allowed 5 right? 6 to do events. And so, me personally, because I 6 A. Not even close. 7 handled the regulatory affairs for the company and 7 Q. And so you're far from the end of your 8 handled all that type of stuff, wanted to have an 8 career, correct? 9 asset. But at the end of the day, it was up to Dana 9 A. I don't know. Never know. 10 and Lorenzo whether they wanted to keep him or not. 10 Q. But at 38 is quite -- is relatively late 11 11 Q. Okay. But from at least your perspective, for a UFC fighter. You would agree with me? 12 the reason you wanted to say no is because you 12 A. I wouldn't agree with you. If you take a 13 13 thought it would be in the interests of the UFC to look at the sport, take a look at the history of a 14 14 lot of our athletes, take a look at Cheick Kongo's not release him? 15 15 A. It's in both parties' interest. Yes, there career since he left, I believe he's still fighting, 16 were benefits that the UFC would receive, but the 16 it's not the end of his career. It takes a long time 17 benefit he would receive was that he now had 17 to master these martial arts in order to be 18 essentially a stalking horse on the other side of the 18 proficient at, you know, one, two, three, four 19 transaction which would require any other promoter to 19 martial arts. 20 make the highest possible offer they could make to 20 There are many athletes that fight well 21 hopefully ensure the UFC didn't match it. 21 into their 40s. It just depends on the individual 22 22 So yes, we got some benefits out of it, but athlete and, you know, how they're taking care of 23 23 so did he. themselves, how that are training. 24 O. Did you discuss that with McGann that 24 Listen, I would agree with you, of course,

50 (Pages 194 to 197)

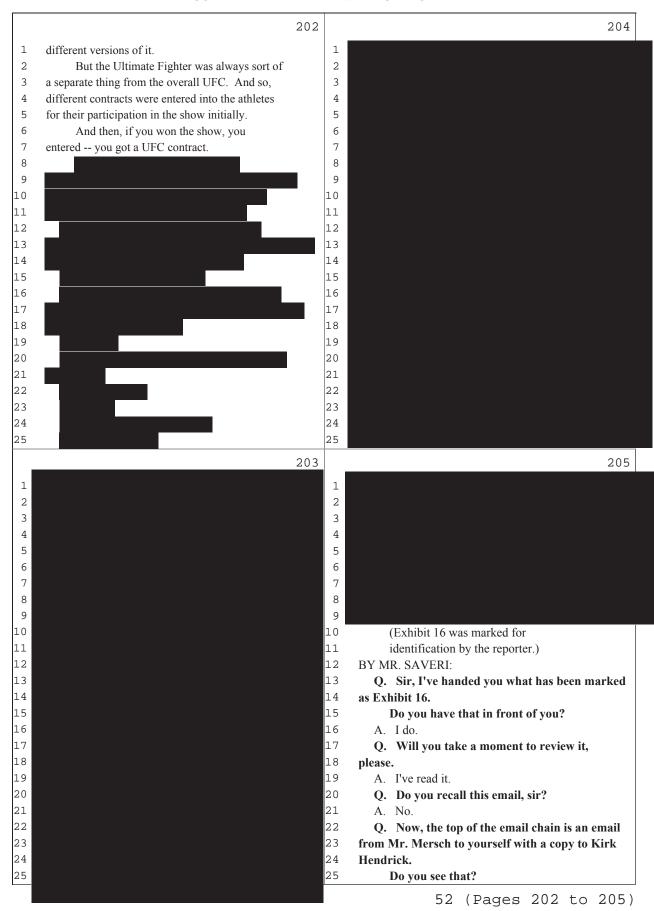
that everybody has a time horizon on which they get

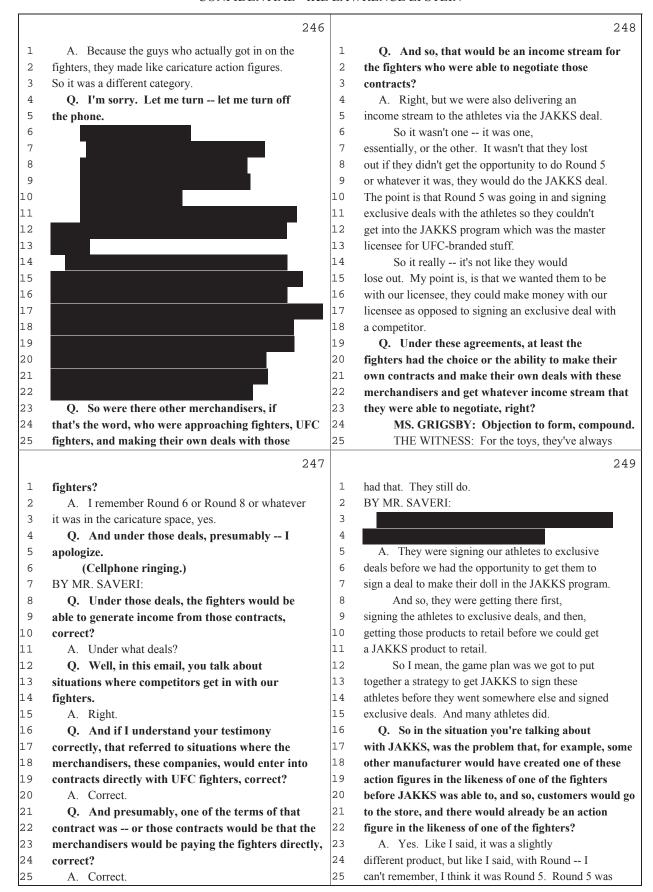
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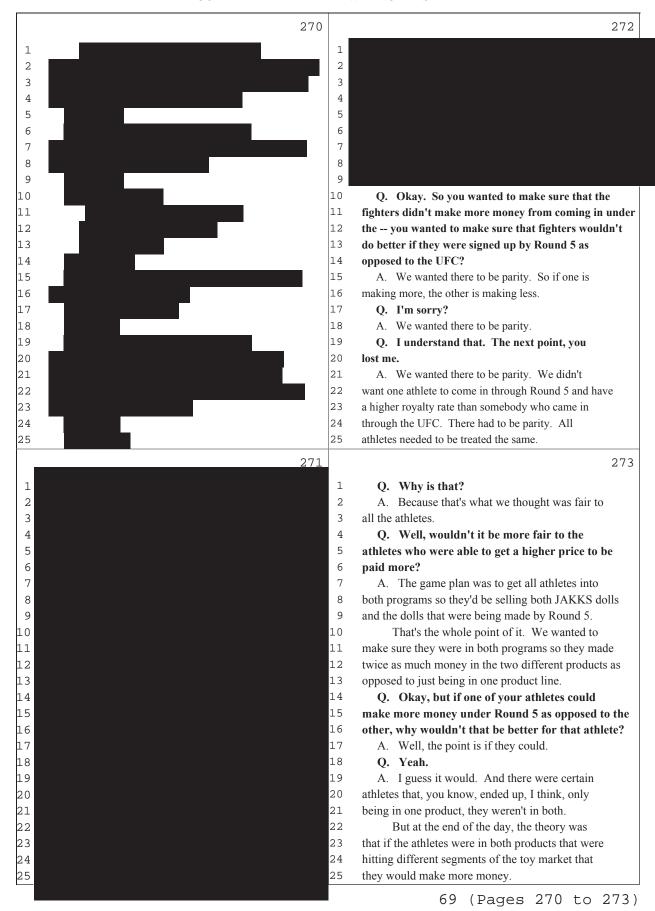
actually, he -- that his client was actually better

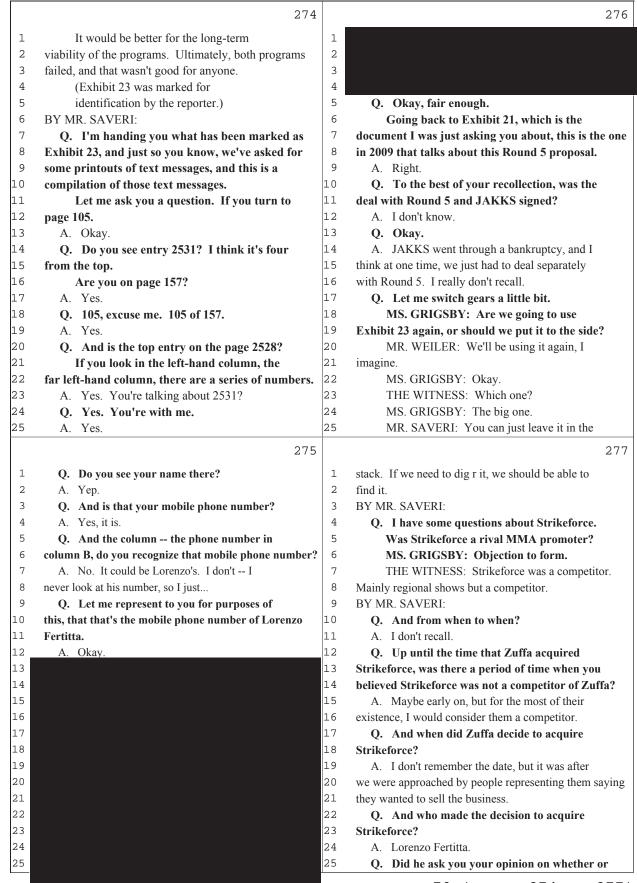
198 200 1 to pursue their trades, and athletes may have a 1 2 2 shorter one, but this was -- this was not the end of 3 his career, as evidenced by the fact he's fought, I 3 4 think, a half a dozen times since this discussion. 4 5 Q. And again, to the best of your 5 6 recollection, at this time, did the UFC have any 6 7 7 plans to arrange fights for Kongo? 8 8 A. His contract was expired. So I can't Q. And just for purposes of the record, what 9 imagine we had any plans. We were playing out the 9 was the Ultimate Fighter? 10 10 situation. A. It still exists. The Ultimate Fighter is a 11 And once again, I don't know whether we 11 reality show that was created, I believe, in late 12 12 waived this or not. We may have decided, you know 2004 that was -- first of all, it was a very 13 what, we don't want him. 13 important promotional vehicle for the UFC brand. Up This was my email, my view point on this 14 14 until that point, the UFC was doing very, very 15 15 poorly. The Fertittas had sunken in 30, 40, 50 thing, which was I didn't want to. There were a 16 variety of reasons why I felt, you know, Cheick Kongo 16 whatever the number of million dollars of their own 17 would be great for the UFC. 17 money funding this thing. 18 18 They decided that -- they had done a (Exhibit 15 was marked for 19 identification by the reporter.) 19 reality show on a casino before, Green Valley Ranch 20 20 here in Las Vegas. They knew a producer by the name BY MR. SAVERI: 21 Q. There is the original. There's more. 21 of Craig Piligian. They thought maybe it was a good 22 22 idea to try to figure out a way to use a reality show Do you have Exhibit 15 in front of you, 23 23 to get MMA content on mainstream television because sir? 24 24 at this point, it was only pay-per-view events. A. I do. 25 25 Q. It's a two-page email with the Bates So partnered up with a guy by the name of 199 201 1 Nos. ZFL-0998102 through 103. Craig Piligian. There were some other people 2 Will you take a moment to look at it, sir. 2 involved at first but ultimately it was Craig 3 A. I see it. 3 Piligian and Pilgrim Films, and they produced a 4 Q. If you look at the top of the first page, 4 reality showed called the Ultimate Fighter. Pretty 5 there's an email from Sean Shelby to Joe Silva, 5 simple concept. 16 athletes live in a house. They 6 vourself, Lorenzo Fertitta, and Dana White. do all sorts of funny and interesting things, and at 7 7 Do you see that? the end of each episode, there's a fight, winner 8 A. I see it. 8 stays, loser goes home. 9 Q. To the best of your recollection, did you 9 It all culminates with a live event which 10 receive this email on or about November 27, 2013 from 10 pits the two finalists against each other in addition 11 Sean Shelby? 11 to some of the other contestants. 12 A. I actually do recall this, yes. 12 The theory was that we couldn't get MMA on 13 Q. Did you review this yesterday? 13 mainstream television, no one could take it, so maybe 14 14 this would be our Trojan Horse to sort of get it on 15 15 Q. The email chain begins with an email from 16 Silva to Lorenzo Fertitta, yourself, Sean Shelby, and 16 Ultimately, we were able to convince 17 17 Dana White. Spike TV to broadcast the product. Unfortunately, 18 Do you see that? 18 they were unwilling to pay for it, and they were 19 unwilling to pay any of the expenses associated with 19 20 Q. And the email chain refers to the Ultimate 20 underwriting it. They also took out the ad 21 21 Fighter. inventory. So the Fertittas spent \$10 million 22 22 Do you see that? underwriting the show and put it on Spike TV in, I 23 23 A. I do. think, late 2004, early 2005, and that was sort of a 24 24 big turning point for the UFC. 25 25 Over the years, I think we've done 20-plus





250 252 1 doing exclusive deals with many of the top athletes, 1 2 2 and so, they couldn't even be in the JAKKS program. As I'm sure you've seen during, you know, 3 Ultimately, we figured out a deal with 3 maybe you watch videos of bullfights, just a 4 Round 5 to make the athletes available to both the 4 tremendous amount of clutter, different brands, many 5 JAKKS program and the Round 5 program. So it 5 brands that were inappropriate like Condom Depot and 6 actually -- the athletes ended up getting royalties 6 Dynamic Fastener and all these brands that just did 7 7 from both products. not fit with a top tier sports organization. 8 But at this period of time, we're having 8 So the concept was let's require brands 9 some trouble with the JAKKS deal because Round 5 was 9 that are substantial enough to pay an exposure fee, 10 being aggressive in signing athletes to exclusive 10 and if they do that, then they have the ability to 11 deals. 11 also sponsor athletes. 12 12 O. Now, you proposed three alternatives. Do Q. And so, the tax you're referring to here is 13 vou see that? 13 this exposure fee you're referring to --14 A. I do. 14 A. Yes. 15 15 Q. -- is that right? 16 16 A. That's correct. 17 17 Q. And that's a payment by a sponsor or 18 18 merchandiser to Zuffa? 19 19 A. Correct, to give them the opportunity if 20 20 they want -- to also sponsor fighters too, yes. But 21 21 we needed to clean up the clutter. It was not 22 22 becoming at all. 23 23 In fact, when we did the Reebok deal, one 24 24 of the first calls we got was from ESPN saying: This 25 25 is the best decision you ever made. You're going to 251 253 1 get more coverage on ESPN because we can now know 2 Q. And the concern was there that if you did 2 whether UFC product is actually in the video. And number two, we're not in the business 3 that, the fighters who had arrangements with some 3 4 merchandisers would be foreclosed from them, and that of exposing brands for free. So we're not going to 5 might make -- would make them upset, and that would advertise these brands that are all these fighters. 6 damage their relationship with you? 6 So you're going to get a lot more media coverage from 7 7 MS. GRIGSBY: Objection, compound. ESPN, which is incredibly important to the success of 8 THE WITNESS: Yeah. As opposed to the 8 the UFC brand, to the success of all our athletes' 9 Reebok deal where we provided money to the athletes 9 brands, and to successful pay-per-view events, which 10 for wearing the apparel, if we just banned 10 our athletes are partners in. 11 everything, it would just sort of be -- there 11 THE REPORTER: Which our what? 12 wouldn't be any money for apparel. 12 THE WITNESS: Partners in. 13 13 MR. SAVERI: Did you get everything? 14 14 THE REPORTER: No. 15 15 MR. SAVERI: I was going to move to strike 16 16 the rest of the answer. 17 17 THE REPORTER: I'll fill it in later. 18 18 BY MR. SAVERI: 19 19 Q. And when you're referring to the tax or 20 20 these payments, this was a payment directly to the --21 21 to Zuffa. 22 22 Were these -- strike that. 23 23 Now, you talked about, I think it was 24 24 Round 5 a minute ago? 25 25 A. I think that's -- I can't remember whether 64 (Pages 250 to 253)





70 (Pages 274 to 277)

294 296 1 Q. Did he regularly report on ratings of UFC 1 Do you see that? 2 2 A. I do see that. events? 3 3 Q. It doesn't refer to the NBA or any of these A. I believe he did. 4 Q. And did he regularly report on ratings of 4 other sports, does it? 5 competitors' events? 5 A. My point is those are -- they 6 A. Yes. 6 counterprogram us every single day. Every time we 7 7 Q. And did you view his reports as important put on an event, every time we put on a taped program, we're getting counterprogrammed by some 8 8 business intelligence? 9 A. I would view it as business intelligence. 9 other sports entertainment program. 10 10 I don't know how important it was, but... 11 11 Q. Well, I mean, is it true that you hired him 12 12 to do this? 13 13 A. This is one of many things that he did. 14 Q. Well, this was just part of his job, right? 14 15 15 A. Right, but he wasn't a ratings analyst. He 16 16 was a financial analyst among many, many other 17 things. He would get us some Nielsen ratings and put 17 18 18 it in an email and send it to us. 19 19 20 20 21 21 22 22 23 23 24 24 Q. Now, at least with respect to the 25 25 counterprogramming against the competition -- well, 295 297 at least with respect to the counterprogramming 1 2 2 against Strikeforce, would you agree that one of the 3 3 purposes of the counterprogramming here was to 4 4 broadcast competitive content to that being shown at 5 5 the same time by Strikeforce? 6 6 MS. GRIGSBY: Objection, compound. 7 7 THE WITNESS: It's what we do every single 8 8 day of our lives, compete for the attention of the 9 9 consumer. So I don't see this as being any different 10 10 than any other day of the week. Obviously, we were 11 11 competing against the NBA, and there's a lot of 12 12 strong arguments that this creates an MMA night where 13 13 people can watch a ton of MMA in one night. And 14 14 actually, when you put content on two different 15 15 channels around the same time, people flip back and Q. And was that an effort to lower a 16 competitor's rating by diverting viewers away from 16 forth, and that's good for both properties. 17 17 BY MR. SAVERI: them to your programming? 18 18 A. Not necessarily. I mean, we're competing Q. Now, I just want to make sure I understand. 19 against the NBA finals right now. We're competing 19 You've heard the term "counterprogram" 20 20 against March Madness at times, NFL, Super Bowl. I before, correct? 21 mean, it's just we're putting on content on the same 21 A. I have. 22 22 day that they are, and we have an ability to see how Q. And do you understand the use of the term 23 23 it compares to theirs. Looks like they beat us too. "counterprogram" to include -- strike that. 24 Q. But this says, "counterprogram against our 24 What do you understand the purpose of 25 25 competition." counterprogramming to be as that term was used at the

75 (Pages 294 to 297)

# Case 2:15-cv-01045-RFB-BNW Document 574-9 Filed 07/30/18 Page 19 of 23

## CONFIDENTIAL - IKE LAWRENCE EPSTEIN

	358		360
1	contain an exclusive period, did you mean contracts	1	
2	such as Exhibit 5?	2	STATE OF )
3	MR. SAVERI: Object to the form. Same	3	) :ss
4	objection about the scope of the examination.	4	COUNTY OF )
5	THE WITNESS: Yes.	5	
6	MS. GRIGSBY: No further questions.	6	
7	MR. SAVERI: Thank you.	7	I, IKE LAWRENCE EPSTEIN, the
8	THE WITNESS: Thank you.	8	witness herein, having read the foregoing
9	THE VIDEOGRAPHER: This concludes Volume 1	9	testimony of the pages of this deposition,
10	of the videotaped deposition of Ike Lawrence Epstein	10	do hereby certify it to be a true and
11	on May 26th, 2017.	11	correct transcript, subject to the
12	The original media from today's testimony	12	corrections, if any, shown on the attached
13	will remain in the custody of David Feldman Worldwide	13	
14	Court Reporting.	14	page.
15	The time is approximately 6:00 p.m. We are	15	
16	going off the record.	16	IKE LAWRENCE EPSTEIN
17	(The following occurred off the	17	IKE LAWKENCE EPSTEIN
18	video record.)		
19	MR. NORTH: Can we also stipulate that the	18 19	
20	transcript be marked confidential and any		C
21	designations?	20	Sworn and subscribed to before
22	MR. SAVERI: Whatever. I mean, yes, okay.	21	me, this day of
23	That's fine.	22	, 2017.
23 24		23	
2 <del>4</del> 25	MS. GRIGSBY: That's what we usually do.	24 25	Notons Dublic
		25	Notary Public
	359		361
1	MR. WEILER: Yes, that's fine.	1	CERTIFICATE OF REPORTER
2	(The deposition was concluded at	2	I, Cynthia K. DuRivage, a Certified
3	6:00 p.m.)	3 4	Shorthand Reporter of the State of Nevada, do hereby
4		5	certify:  That the foregoing proceedings were taken
5		6	before me at the time and place herein set forth;
6		7	that any witnesses in the foregoing proceedings,
7		8	prior to testifying, were duly sworn; that a record
8		9	of the proceedings was made by me using machine
9		10	shorthand which was thereafter transcribed under my
L O		11	direction; that the foregoing transcript is a true
1		12	record of the testimony given.
_2		13	I further certify I am neither financially
_3		14	interested in the action nor a relative or employee
4		15	of any attorney or party to this action.
_5		16 17	Reading and signing by the witness was
L 6			requested.  IN WITNESS WHEREOF, I have this date
L 7		119	ON WILDENS WEEKELE LOWE INS ONE
		18	· · · · · · · · · · · · · · · · · · ·
8		19	subscribed my name.
.8 .9			· · · · · · · · · · · · · · · · · · ·
. 8 . 9 20		19 20	subscribed my name.
L8 L9 20		19 20 21	subscribed my name.
.8 .9 20 21		19 20 21	subscribed my name. Dated: June 12th, 2017  CYNTHIA K. DuRIVAGE
18 19 20 21 22 23		19 20 21 22 23	subscribed my name. Dated: June 12th, 2017
.8 .9 20 21		19 20 21 22	subscribed my name. Dated: June 12th, 2017  CYNTHIA K. DuRIVAGE

91 (Pages 358 to 361)

# Case 2:15-cv-01045-RFB-BNW Document 574-9 Filed 07/30/18 Page 20 of 23

### CONFIDENTIAL - IKE LAWRENCE EPSTEIN

	362	
1	INSTRUCTIONS TO WITNESS	
2	INSTRUCTIONS TO WITHESS	
3	Please read your deposition over carefully	
4	and make any necessary corrections. You should state	
5	the reason in the appropriate space on the errata	
6	sheet for any corrections that are made.	
7	After doing so, please sign the errata sheet	
8	and date it.	
9	You are signing same subject to the changes	
10	you have noted on the errata sheet, which will be	
11	attached to your deposition.	
12	It is imperative that you return the original	
13	errata sheet to the deposing attorney within thirty	
14	(30) days of receipt of the deposition transcript by	
15	you. If you fail to do so, the deposition transcript	
16	may be deemed to be accurate and may be used in court.	
17	may be declined to be accurate and may be used in court.	
18		
19		
20		
21		
22		
23		
24		
25		
	363	
1	ERRATA	
2		
3		
4		
5	I wish to make the following changes,	
6	for the following reasons:	
7		
8	PAGE LINE	
9	CHANGE:	
LO	REASON:	
L1	CHANGE:	
L2	REASON:	
L3	CHANGE:	
L4	REASON:	
15	CHANGE:	
16	REASON:	
L7	CHANGE:	
L8	REASON:	
L9	CHANGE:	
20	REASON:	
21		
22		
23	WITNESS STATE	
	WITNESS' SIGNATURE DATE	
24	WITNESS SIGNATURE DATE	

92 (Pages 362 to 363)

UNITED STATES DISTRICT COURT

DISTRICT OF NEVADA

CUNG LE; NATHAN QUARRY, JON )
FITCH, on behalf of )
themselves and all others )
similarly situated, )

Plaintiffs, )
vs. ) Case No.
2:15-cv-01045-RFB-(PAL)

ZUFFA, LLC, d/b/a Ultimate )
Fighting Championship and )
UFC, )
Defendant.

### CONFIDENTIAL

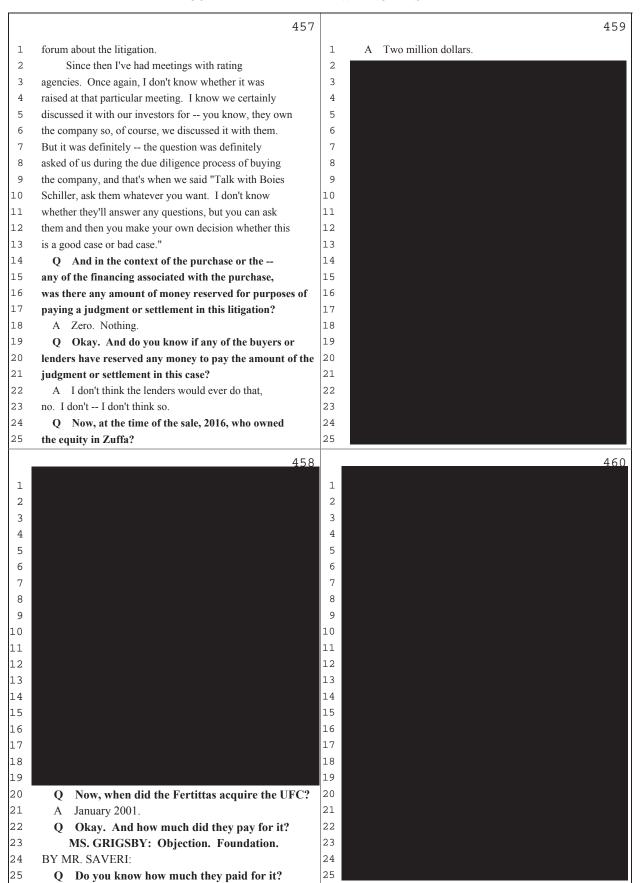
VIDEO RECORDED DEPOSITION OF IKE LAWRENCE EPSTEIN

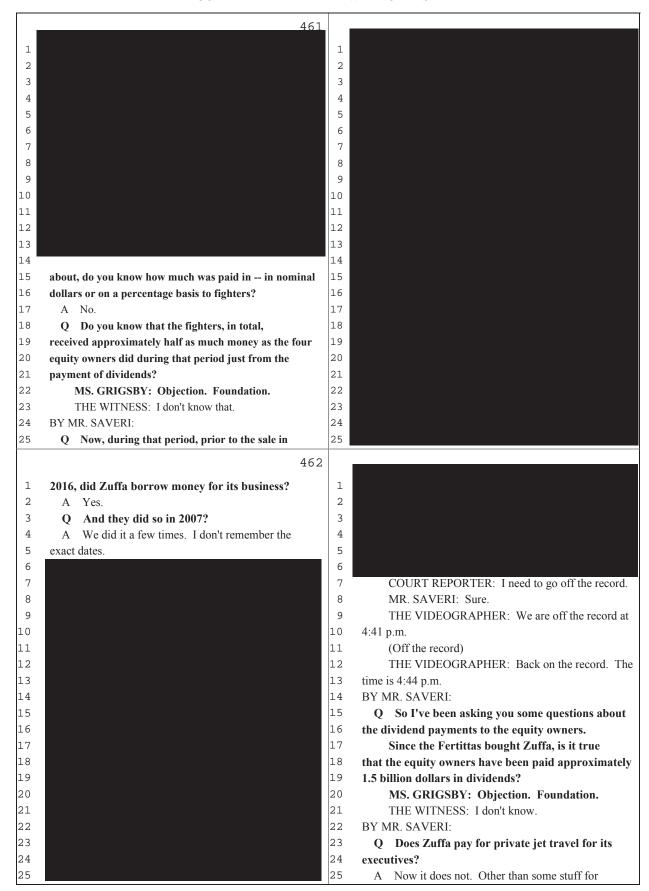
July 21, 2017

LAS VEGAS, NEVADA

2:22 p.m.

Reported by: DEBRA D. SMALLEY, CCR #537 Job No. 51247-B





26 (Pages 461 to 464)